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BEST PRACTICES: Process Standards For Workplace Language Training

**BEST PRACTICES:**  
Process Standards For Workplace Language  
Training

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1. Develop an Effective, Current Strategic Plan
2. Conduct Effective Marketing
3. Assess the Client Organization's Needs  
(Conduct an Organizational Needs Assessment,  
ONA)
4. Determine an Appropriate Program Design
5. Develop a Proposal and Negotiate a Contract

TESOL Workplace Standards Task Force:  
Joan E. Friedenber, Anne E. Lomperis, William M. Martin, Margaret van Naerssen, Kay Westerfield  
2000, 2001 Pre-Publication Version

BEST PRACTICES: Process Standards For Workplace Language Training (cont.)

## **BEST PRACTICES:**

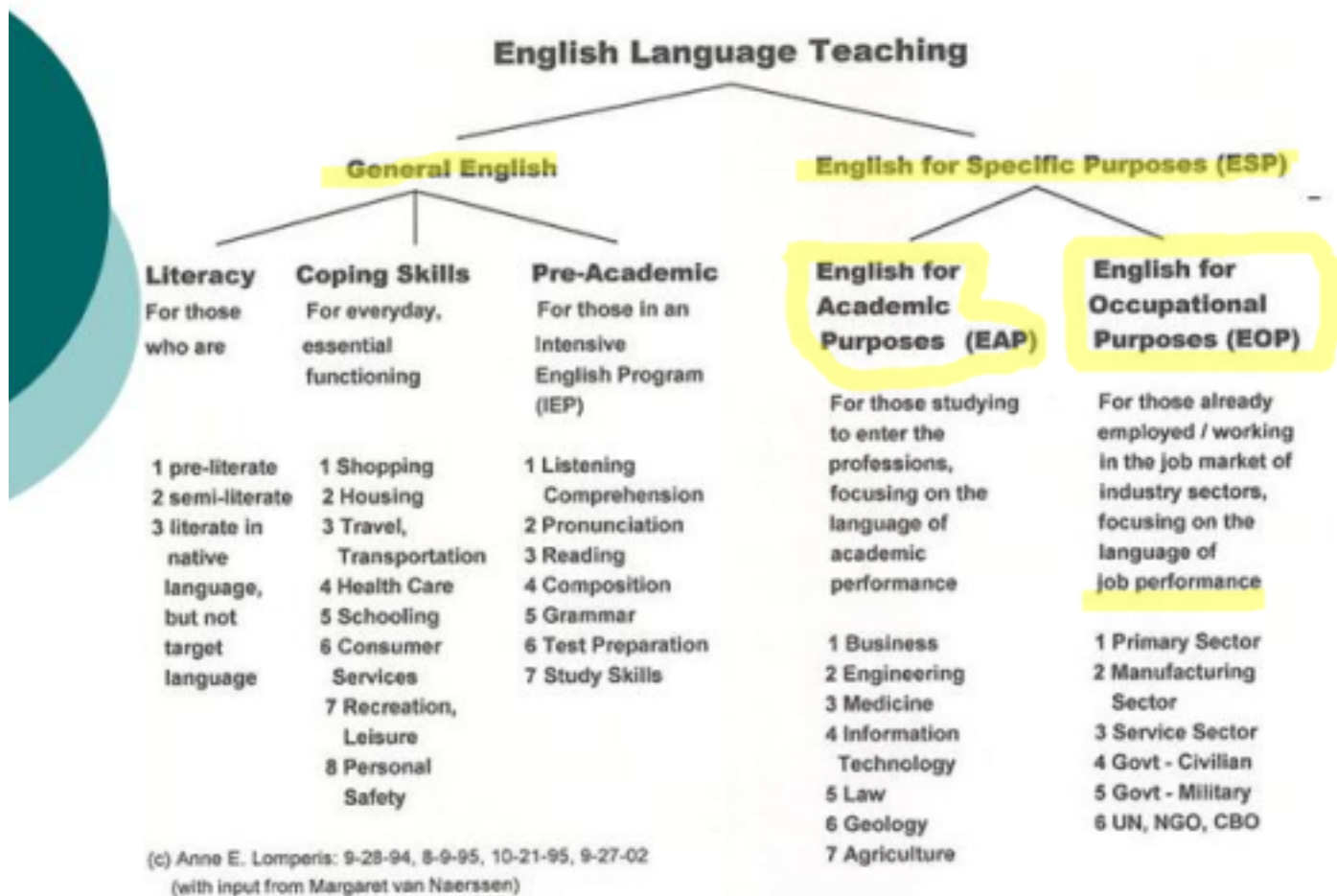
### **Process Standards For Workplace Language Training (cont.)**

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6. Identify and Arrange Program Administration and Staffing
7. Conduct an Instructional Needs Assessment (INA)
8. Create an Instructional Design / Curriculum
9. Select and Develop Appropriate Training Materials
10. Deliver Training
11. Evaluate Course(s) and Program, and Apply Recommendations

TESOL Workplace Standards Task Force:  
Joan E. Friedenber, Anne E. Lomperis, William M. Martin, Margaret van Naerssen, Kay Westerfield  
2000, 2001 Pre-Publication Version

Slide3



Industry Sectors Low-to high-end roughly follows a continuum from trades to professional functions



## Industry Sectors

Low-to high-end roughly follows a continuum from trades to professional functions

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1. **Primary / Extractive** (from land or water)
  - a. Low-End: agriculture, forestry, fishing, hydrology, mining, oil recovery
  - b. High-End: research/design of projects for agriculture, forestry, fishing, hydrology, mining, oil recovery, etc.
2. **Secondary / Manufacturing**
  - a. Low-End: handicrafts, garments, textiles, furniture
  - b. High-End: semiconductors, biomedical equipment, automobiles, telecommunications
3. **Tertiary / Service**
  - a. Low-End: hotels, restaurants, gas stations, retail stores
  - b. High-End: banking, insurance, medicine, law, commerce, real estate

Best Practices In EOP/EPP  
Effective Workplace Programs  
Variables Sheet

@ Anne E. Lomperis: 2-27-96, 3-13-96, 3-9-99

Industry Sectors Low-to high-end roughly follows a continuum from trades to professional functions  
(cont.)



## **Industry Sectors**

### **Low-to high-end roughly follows a continuum from trades to professional functions (cont.)**

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#### **4. Government - Civilian**

- a. Low-End: basic utilities, basic infrastructure, social services
- b. High-End: energy research, mass transit planning, space exploration

#### **5. Government - Military**

- a. Low-End: military support, domestic/international emergencies
- b. High-End: military operations, defense equipment

#### **6. UN, PVO, NGO, CBO**

(United Nations, Private Voluntary Organizations, Non-Governmental Organizations, Community-Based Organizations)

- a. Domestic Funding: social, health, educational, environmental, etc.
- b. International Funding: social, health, educational, environmental, etc.

Best Practices In EOP/EPP  
Effective Workplace Programs  
Variables Sheet

@ Anne E. Lomperis: 2-27-96, 3-13-96, 3-9-99

KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (1)



## KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (1)

### ○ **ADMINISTRATION**

- Management
- Strategic Planning
- Financial Planning, Budget
- Growth and Development
  - new/expanded goods and services
  - number of facilities
  - geographic expansion, relocation
- Operations
- Certification of Standards \* (e.g., ISO 9000 series, ISO – International Organization for Standardization)
- Pursuit of Excellence (e.g., Malcolm Baldrige Award)

#### \* **Sample Language-Related Task**

- *Write documentation of work processes for ISO certification*

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KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE  
SPEAKERS (2)

## KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (2)

### ○ **PERFORMANCE**

- Marketing
- Sales
- Negotiations
- Productivity \*
- Quality
- Delivery
- Maintenance/Repair of Equipment \*
- Record-Keeping

#### \* **Sample Language-Related Tasks**

- Write correspondence, proposals, reports, studies, articles, brochures, etc.
- Repair equipment by referring to a maintenance manual

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KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE  
SPEAKERS (3)



## KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (3)

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### ○ **PERFORMANCE**

- **Teamwork**
- **Internal Power Structures and Dynamics (taking into account when communicating)**
- **Meetings (e.g., Leading / Participating In Presentations)**
- **Conference Attendance (e.g., International) Speaking, Q&A, Networking, Socializing**
- **Internal/External Customer Relations, \***  
including co-worker relations
- **Cross-Cultural Skills**

\* **Sample Language-Related Task**  
- *Answer customer questions*

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KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (4)



## KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (4)

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### ○ **SOCIAL RESPONSIBILITY**

- Health, Safety, and Security \*
- Environmental Protection \*
- Regulatory Practices /Agency Requirements \*
- Human Rights Practices / Compliance / Enforcement \*

#### •**Sample Language-Related Task**

*-Recognize a potentially dangerous situation and give an appropriate warning (verbal or written description / documentation)*

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KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE  
SPEAKERS (5)



## KEY IMPACT FACTORS TO ASSESS IN A WORKFORCE OF NON-TARGET LANGUAGE SPEAKERS (5)

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### **HUMAN RESOURCES**

- Personnel Policies and Benefits \*
- Employee Satisfaction
- Hiring
- Training, Cross-Training \* (including training abroad)
- Performance Evaluations
- Leadership
- Greater Responsibility, Advancement/Promotion  
(pay rates and raises, salaries and increases)
- Reassignments and Retention
- Terminations
- Turnover
- "Right-Sizing" and Career / Outplacement Support

#### ***-Sample Language-Related Task***

- *Read and understand benefits and restrictions of medical insurance policy*
- *Listen to and follow oral instructions in training (on-the-job)*
- *Comprehend and interact about content in formal training presentations (e.g., in external courses abroad)*

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Language, Communication, and the Workplace

## Language, Communication, and the Workplace



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Slide12



1	2	3	4
5	6	7	8
9	10	11	12



A Pilot Program for Local Bankers - (A Case Study)

# A Pilot Program for Local Bankers - (A Case Study)



Al-Othman - EVO 2007 ESP Potpourri Session



Agenda

## Agenda

- Needs Assessment, (NA)
  - Organizational Needs Assessment (ONA) – (#3 in Anne's list)
  - Needs Assessment for Program Design (PD) – (#4 in Anne's list)
  - Instructional Needs Assessment with participants (#7 in Anne's list)
- WebTour to show some parts of the pilot program



ONA to Educate HR

## ONA to Educate HR

- Do a short presentation for the organization's HR team / management?
- Conduct an oral questionnaire during scheduled meetings with the organization's HR team (something similar to Anne's idea of initial questions)?
- Select the method the best suites your situation





NA for Program design Why Use blended, face-to-face and online program?

## NA for Program design Why Use blended, face-to-face and online program?



**convenient for the busy manager**



**To improve independent learning**



**to practice and improve oral & communication skills with remote NESTs from different places using informal approach to enhance learning and have fun!**



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Session



NA for Program design (cont.) Why use pilot program?

## NA for Program design (cont.) Why use pilot program?

- To see if the program works well for the other groups from the same department
- To save time, energy, and money
- To avoid problems that might occur while the program is in progress



Using online WP correction option



Using Skypecast



Using Odeo for audio message recording



INA with Participants

## INA with Participants

### ■ **Placement / Diagnostic Testing :**

- **Part 1: Oral Skills (Interviews)**
- **Part 2: Writing Skills**



INA with Participants Part 1: Oral Skills (Interviews)

## INA with Participants

### Part 1: Oral Skills (Interviews)

- Participant's Name: \_\_\_\_\_
- Interviewer:  Buthaina Al- Othman
- Total Score: \_\_\_\_\_
- Level: \_\_\_\_\_



INA with Participants Part 1: Oral Skills (Interviews) (cont.)

## INA with Participants

### Part 1: Oral Skills (Interviews) (cont.)

#### ■ Warm-up Questions:

1. **What's your name?**
2. **What country are you from?**
3. **What languages do you speak?**
4. **What do you do?**

*If students need prompting, ask them: What is your occupation / job?*

5. **When did you start working at Gulf Bank?**

Score for this part: \_\_\_\_\_ (20, 30, 40, 50, 60)



INA with Participants Part 1: Oral Skills (Interviews) (cont.)

## INA with Participants

### Part 1: Oral Skills (Interviews) (cont.)

#### ■ Fluency:

1. Tell me about yourself / your family?
2. *If students need prompting, ask them: Are you married? Do you have any brothers or sisters? Etc.*
3. Why do you want to improve your English?
4. Tell me about your favorite hobby or sport?

Score for this part: \_\_\_\_\_ (20, 30, 40, 50, 60)



INA with Participants Part 1: Oral Skills (Interviews) (cont.)

## INA with Participants

### Part 1: Oral Skills (Interviews) (cont.)

#### ■ Grammar Based:

1. **What did you do last weekend?**
2. **Compare transportation in any other country of your choice to transportation here. (Types of transportation, traffic, etc...)**
3. **Describe a very important day in your life and tell me how you felt on that day.**

Score for this part: \_\_\_\_\_ (20, 30, 40, 50, 60)



INA with Participants Part 2: Writing Skills

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## INA with Participants

### Part 2: Writing Skills

Participant Name: \_\_\_\_\_

Total Score: \_\_\_\_\_

- Write a recommendation / complaint letter about one of your staff-members.
  - Your letter should consist of 3 paragraphs.
  - Please note that you need to use an imaginary name for your staff-member.

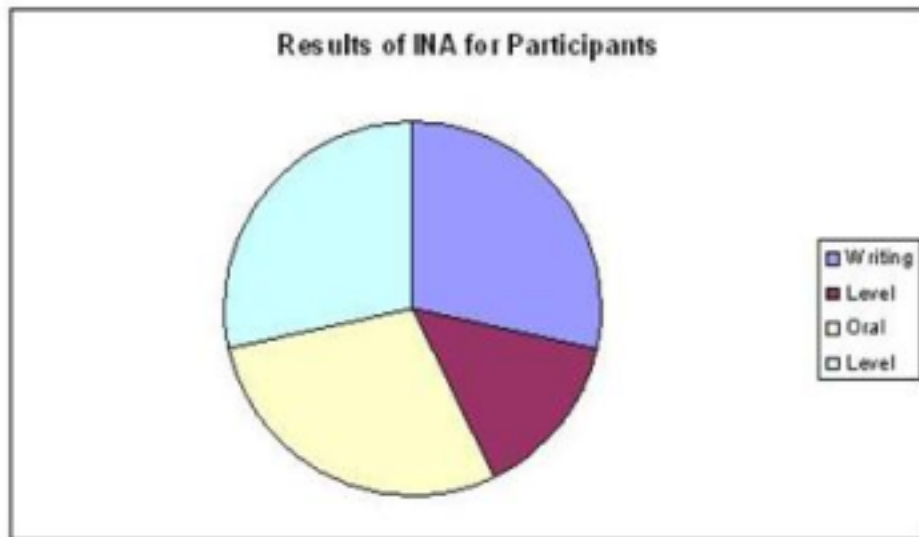




INA with Participants Diagnostic Testing Results

# INA with Participants

## Diagnostic Testing Results



WebTour to show some parts of the pilot program

## WebTour to show some parts of the pilot program

### Problems, Challenges & Success Stories

- **Site Map:** <http://alothman-b.tripod.com/content-gb-map.htm>
- **Calendar:** <http://alothman-b.tripod.com/content-gb-calendar.htm>
- **Syllabus:** <http://alothman-b.tripod.com/content-gb-courseplan.htm>
- **Weekly Activities:** <http://alothman-b.tripod.com/content-gb-activities.htm>



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Session



Public Screen 2

**Group 1:**

**Buth: I think so and so**

Questions? Comments?

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# Questions? Comments?



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Session



Welcome to EVO 2007 ESP Potpourri Live, Online

Technical Support: [buthaina\\_3 \(at skype / YM\)](#)

**Welcome to EVO 2007 ESP Potpourri Live, Online**

### **Before Session**

- > Please check your audio
- > While you are waiting – play with the whiteboard tools
- > Upload your photo to tell us where you are on the world map
- > In the “Direct Messaging” area write your:
  - Full Name
  - What are your expectations for this session or just post your questions / comments



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VOIP-Voice Over Internet Protocol

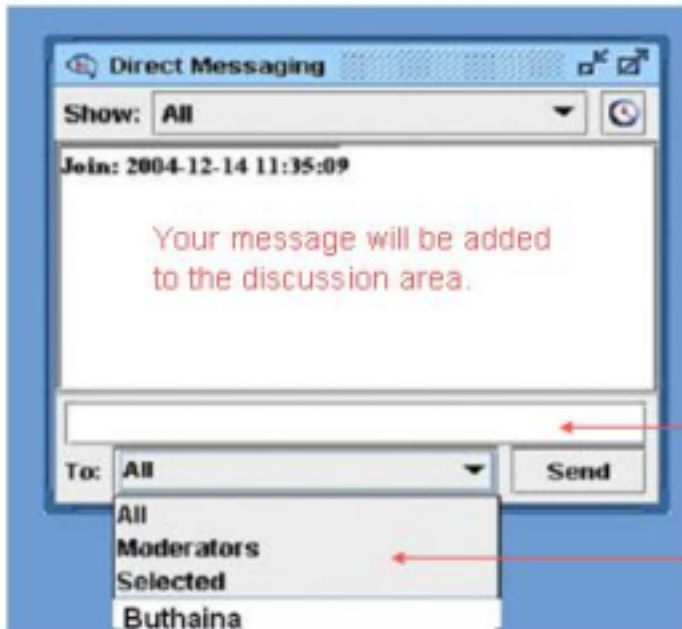
# VOIP-Voice Over Internet Protocol



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Sending a text message

## Sending a text message



Remember that your moderator sees all messages sent. This includes private messages you send to other participants.

Type your message in the text box then click SEND

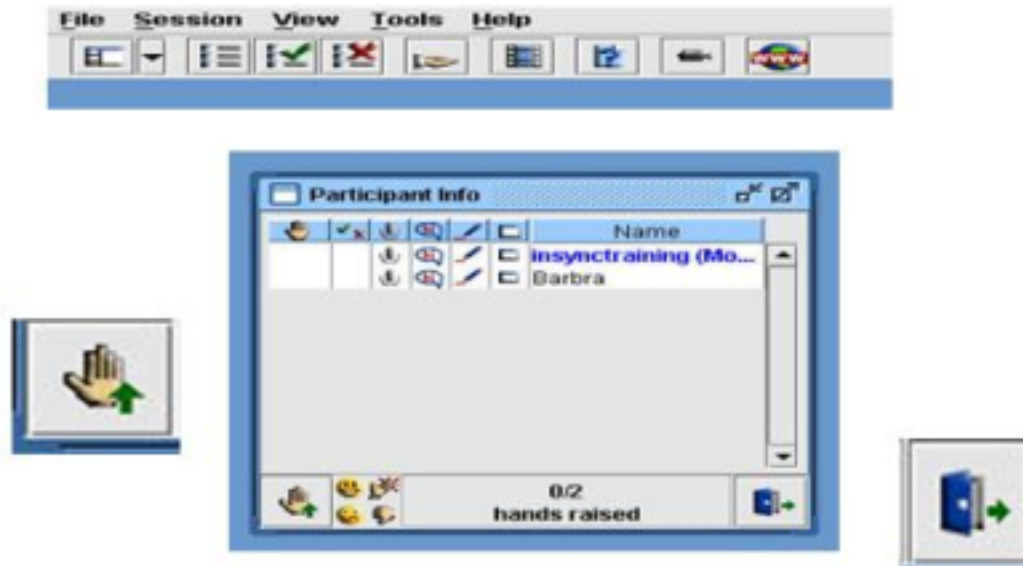
Select who you want to send the message to



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More Tools

# More Tools



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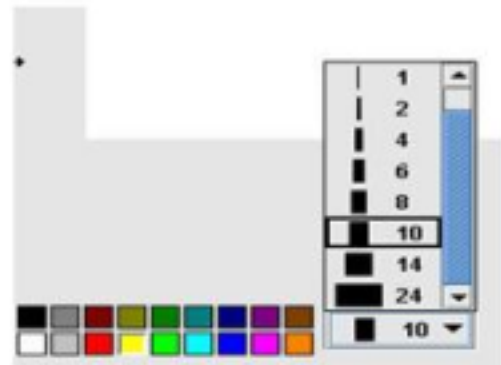


## Whiteboard Tools

# Whiteboard Tools



To change line styles



To change font



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Introduction

